# Cape Fear Public Utility Authority

Stewardship. Sustainability. Service.

#### **2011 Annual Report**











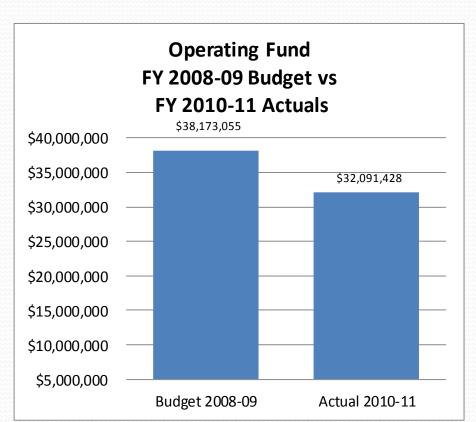


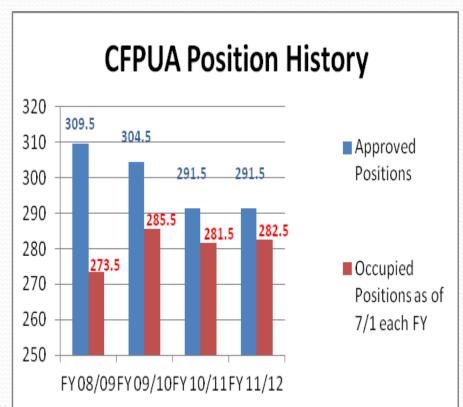
Matthew W. Jordan, PE Chief Executive Officer November 9, 2011





#### **Managing Operating Costs**



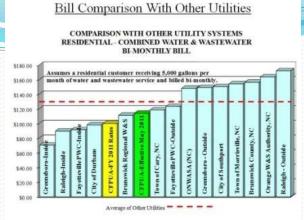


#### **Managing Costs to the Customer**

- Capital projects prioritization efforts
- Efficiency study
  - Third party independent study
  - 5<sup>th</sup> best of 80 agencies evaluated
  - 4.8% efficiency gap
- Proactive maintenance







CFPUA rates compared to FY 2011 rates of other service providers.

CFPUA Is The 5<sup>th</sup> Best of 80 Agencies Evaluated! This is a very good organization that has overcome some real challenges in its first 3 years of existence...





#### **Prioritizing Projects**

- Strategic plan
- Guiding principles of Stewardship, Sustainability, and Service
- Series of interactive workshops
  - Board reviewed existing and future needs
- Ten-year plan

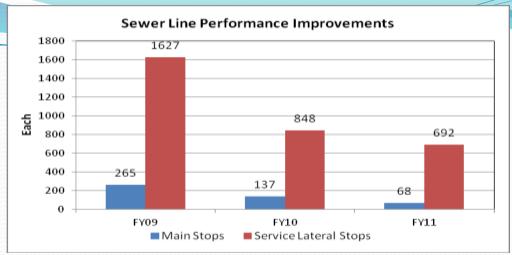
#### **FY2011 Project Highlights**

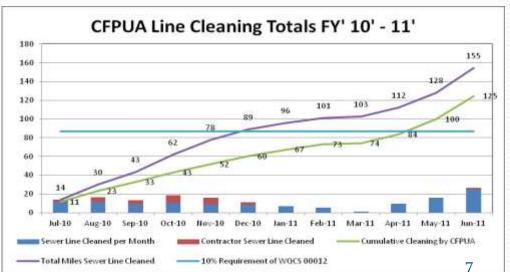
- Northeast Interceptor-Pump Stations 34/35
- Ogden Interceptor
- Raw Water Transmission Main Rehabilitation
- Sweeney Water Treatment Plant
- U.S. 421 Wastewater Treatment Plant Design
- Systemwide Odor and Corrosion Control
- Third Street Streetscape Water and Sewer Line Replacement



## Managing Costs through Proactive Maintenance Activities

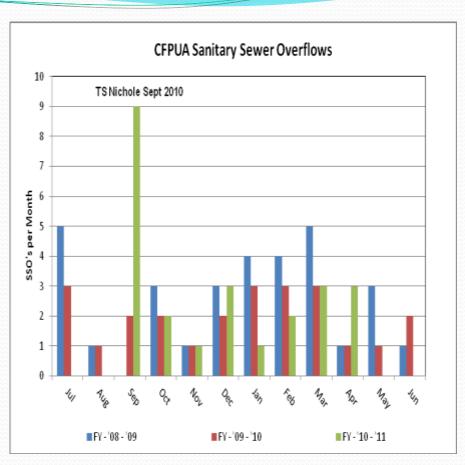
- Decreased Main stops and Lateral service stops by ~70% and 57%, respectively
- Cleaned 155 miles of sewer lines
- Videoed ~23 miles of sewer lines
- ~11,600 collection system and pump station work orders
- >16 miles of water and sewer easements cleared and inspected





#### Managing Costs through Improved Environmental Compliance

- No sanitary sewer overflows for 4 months during FY 2011
- All 3 Wastewater Treatment Plants achieved
   99.82% permit compliance
- Both Water Treatment Plants achieved 100% compliance with water quality standards
- Sweeney Water Treatment Plant recognition
  - Area Wide Optimization Program
- Successfully performed 79,286 water and wastewater tests
- Obtained ISO 14001 third party certification for the Environmental Management System



#### Managing Costs through Proactive Maintenance on the Water System

- Flushing the system maintains water quality
  - Routine flushing throughout the system
  - Flushed over 8.5 million gallons of water
- Construction Services and Water Quality
  - ~480 work orders
  - Resolved 624 customer concerns
  - Collected over 107 water samples
  - Activated 15,318 feet of new water mains
- Meter Services
  - Set ~483 new meters
  - Replaced 1433 meters, tested 21 large meters,
  - Completed 307 water service repairs
  - Flow tested 276 meters





### Managing Costs through Proactive System Inspections and Education

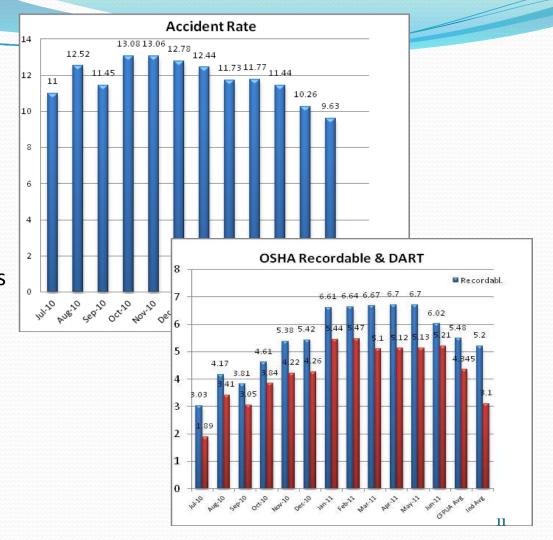
- Conducted 1,576 system inspections
  - 718 food service establishments
  - Backflow inspections
  - Miscellaneous inspections
- Performed 94 Fats, Oils and Grease (FOG) educational inspections
- Mailed ~500 educational pamphlets
- Pretreatment program was audited by NC Department of Environment and Natural Resources and found compliant with all EPA and State regulatory requirements





#### Managing Costs through Improved Safety Programs

- Received 11 safety awards from the NC Department of Labor
- Reviewed and updated 18 sections of the safety and health policy manual
- Performed safety training audits for each area of the Authority



#### **Managing Assets**

- Established Balanced Scorecard with benchmarks and defined Level of Service
- Implementation of a computerized maintenance management system in the Pump Station and Collection System to improve tracking, planning & scheduling of maintenance and repairs
- Risk Assessment of all 141 pump stations
- Currently expanding to other areas of the Authority





#### **Commitment to Customer Service**

- Answered 121,648 calls
  - 95.3% within 5 minutes
  - Average wait time 1.5 minutes
- Doubled number of customers taking advantage of our online payment options
- Implemented an in-house training program for Customer Service Representatives
  - Ensures fair, professional, and consistent interaction with customers
- Read 381,753 meters on time for prompt billing



#### **Communications and Public Outreach**

 Strengthened relationships and improved internal and external communication

Authority Services pamphlet for customers

Employee Newsletter

 Conducted a series of public workshops to review and establish appropriate rate structure

 Explained rate studies and changes to stakeholders



Steve Mongeau: Guest Speaker at Maximo





### Managing Future Costs while **Exploring Business Partnerships**

- US 421 regional partnership
- Lower Cape Fear Water and Sewer Authority
- Potential new customers
  - Figure 8 Island
  - Carolina Beach
- Developer reimbursement agreements









In summary, the Authority maintains a stable financial position and keeps rates as low as possible while appropriately investing in infrastructure. The **Authority continues to efficiently** and effectively operate, focusing on Stewardship, Sustainability, and Service.